Greetings and Announcements

Dear Shareholders,

We trust this message finds you in good health and high spirits.

We deeply appreciate your continued support and understanding.

At the Ordinary General Meeting of Shareholders held in December 2024, followed by the Board of Directors meeting, the individuals listed below were duly appointed and assumed their respective positions as Directors, Executive Officers, an Auditor and an Executive Advisor.

With this new team, we are fully committed to further advancing the Company's business and management efforts. We sincerely seek your continued guidance and support in this endeavor.

Please accept this letter as a formal greeting and introduction.

Sincerely,

December 2024 Oriental Consultants Global Co., Ltd. Eiji Yonezawa CEO, President

Appointments

[Directors and Auditor] CEO: Eiji Yonezawa Director: Kazuyasu Kondo Director: Taku Maeda Director: Mutsuya Mori Director: Shigenori Ogawa (newly appointed) Auditor: Akio Tatsuno (newly appointed)

[Executive Officers] Executive Officer and President: Eiji Yonezawa Executive Officer and Vice President: Mutsuya Mori Executive Officer, Vice President, and COO^{*1}, Consulting Operations: Taku Maeda Executive Officer and COO, Business Development: Kazuyasu Kondo Executive Officer and CFO^{*2}: Shigenori Ogawa Executive Officer and Deputy General Manager, Project Management Office for Railway Developments in the Philippines: Shinya Nakamura Executive Officer and Director, Planning Division: Masahiko Fujimoto Executive Officer and Director, Infrastructure & Industrial Development Division: Wong Kuok Hung Executive Officer and Director, Railway Division: Akihiko Fujiyoshi Executive Officer and Director, Road Transport Division: Tomoyuki Konishi Executive Officer, Chairperson, Oriental Consultants India Pvt. Ltd.: Reiko Abe Executive Officer, Director, Global Solutions Division: Hirotsugu Kato Executive Officer and Deputy COO, Business Development: Kenichi Yamamoto Executive Officer and Deputy COO, Consulting Operations: Tomoaki Takagi (newly appointed)

Additionally, we would like to inform you that the former Director, Ichiro Miyakoshi, Yuji Morimoto and the former Auditor, Hajime Kurokawa, have resigned effective December 5. We deeply appreciate the support and cooperation extended by them during their tenure.

Moving forward, Ichiro Miyakoshi will continue to contribute to the company as a Senior Advisor, and Yuji Morimoto as an Executive advisor. We sincerely appreciate your continued support and cooperation.

*1 COO: Chief Operating Officer *2 CFO: Chief Financial Officer